

#### **Private Client Investment Management** What the OSC Wants You to Know in 2015



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## 2014 OSC Annual Summary Report and Know-your-client and Suitability Obligations February 12, 2015

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- High level overview of the 2014 Annual Summary Report OSC Staff Notice 33-745
  - Key issues and common deficiencies re advisers and investment fund managers (IFMs) and associated regulatory concerns





- Sixth publication of the annual summary report
- Purpose of the Annual Summary Report communication tool with our registrants to:
  - Summarize new and proposed rules and initiatives
  - Current trends in deficiencies
  - Guidance to address and prevent deficiencies
  - Current trends in registration
  - Registrant Outreach Program
  - Highlight key misconduct cases



- Tool for registrants to enhance their understanding of:
  - initial and ongoing registration and compliance requirements
  - OSC Staff expectations of registrants and our interpretation of regulatory requirements, and
  - new and proposed rules and other regulatory initiatives





- Registrant outreach program
  - Amendments to NI 31-103 February 4, 2015
  - Implementation of Client Relationship Model 2 April 2015
  - Elements of an effective compliance system June 2015
- Registrant Advisory Committee
  - 2<sup>nd</sup> term
  - Adviser representation through individuals representing registered advisers and through PMAC membership





- Key findings involving all registrants:
  - Failure to provide notice of ownership changes or asset acquisitions:
    - Registrants acquire 10% or more of another firms or their sponsoring firm
    - Non-registrant is acquiring 10% or more of a registrant's voting securities
    - Registrants acquired all or a substantial part of the assets of another registrant



- Current trends in deficiencies and acceptable practices
  - Written policies and procedures are not tailored to a registrant's operations
    - Use template written policies and procedures provided by another firm or a consultant
  - Inadequate insurance coverage
    - FIB covers insurance for the benefit plan of the firm's employees • under same insurance rider maintained by the firm to meet its obligations under section 12.6 of NI 31-103





- Current trends in PM specific deficiencies and acceptable practices
  - Repeat deficiencies:
    - Delegating KYC and suitability obligations to referral agents (Carlin)
    - Inadequate supervision of ARs and research analysts
    - Inadequate investment management agreements





- Current trends in IFM specific deficiencies and acceptable practices
  - Repeat deficiencies
    - Sweep of large IFMs main findings included:
      - Inadequate sales practices under NI 81-105
      - Inappropriate expenses charged to investment funds:
      - Charging the cost of research materials to investment funds
      - Published OSC Staff Notice 33-743 *Guidance on sales practices, expense allocation and other relevant areas*
      - Inadequate oversight of outsourced functions and service providers



#### KYC and suitability obligations

- National Instrument 31-103 Registration Requirements, Exemptions and Ongoing Registrant Obligations (NI 31-103)
- Principal KYC, KYP and suitability obligations
  - Section 3.4 Proficiency (KYP)
  - Part 13, Division 1 KYC & suitability



#### KYC and suitability obligations

- Suitability is a fundamental obligation owed by registrants to their clients and a cornerstone of our investor protection regime
- Staff expect firms to comply with both the letter and the spirit of these requirements
- This requires a meaningful suitability assessment,
  - Not just a mechanical fact-finding or "tick the box" exercise
  - Requires a meaningful dialogue with the client to obtain a solid understanding of the client's investment needs and objectives, and to explain how a proposed investment is suitable for the client in light of the client's investment needs and objectives
- Appropriate documentation is essential





#### Suitability Notice

- Published a CSA staff notice on suitability guidance (CSA Staff Notice 31-336 - January, 2014)
- Provide staff interpretation of the regulatory requirements on KYC, KYP and suitability obligations
- Set out staff's expectation of registrants on how to comply with the requirements
- Provide examples of suggested practices and unacceptable practices





# Delegating KYC and suitability obligations to referral agents

What we found:

 Referral agreement exists between financial planners/relationship managers and portfolio managers

 Financial planners/relationship managers could be registered or unregistered individuals

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# Delegating KYC and suitability obligations to referral agents

- Financial planners/relationship managers conducted the following activities:
  - meet with client to collect KYC info (e.g. investment objectives, risk tolerance)
  - discuss investment objectives and strategies
  - explain investment policy statement and how the account will be managed
  - discuss account performance and portfolio holdings





# Delegating KYC and suitability obligations to referral agents (cont'd)

- Responsible for updating KYC information
- Clients thought that the financial planners/relationship managers were the portfolio managers





## Conducting registerable activities without registration

- Registered advising activity is broader than advising in securities; it also includes KYC collection, documentation and updating.
- Financial planners/relationship managers do not have the proficiency to perform these activities for a managed account



#### Suggested practices

PM firms should:

- Review the referral agreements to ensure that only registered individuals are performing registerable activities
- Clearly define the roles and responsibilities of referral agents and ensure they understand what they can do and can't do
- Review policies and procedures to ensure that registered individuals are responsible for collecting KYC info, engaging in a meaningful discussion with the client and maintaining an ongoing relationship with the clients (e.g. discuss investments, account performance and update KYC)
- Maintain adequate documentation to demonstrate compliance (e.g. documentation of clients' meetings)
- Monitor the procedures to ensure compliance



#### Next step

- Continue to focus on suitability issues in our compliance reviews
- Take appropriate regulatory actions (T&Cs, suspension of registration or referring the matter to Enforcement) to ensure compliance



#### **Questions?**



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